



ROYAL  
BALLET  
SCHOOL

SETTING THE STANDARD

# COMPLAINTS POLICY

## OCTOBER 2024

Registered address: 46 Floral Street • Covent Garden • London WC2E 9DA

[www.royalballetschool.org.uk](http://www.royalballetschool.org.uk)

Updated: October 2024 (DG/JH) Next Review: August 2025

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## COMPLAINTS POLICY

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### 1 Aims

- 1.1 This is the Complaints Policy (the Policy) of The Royal Ballet School (the **School**).
- 1.2 The aims of the Policy and related procedures are to provide a framework for the resolution of concerns and complaints which:
  - 1.2.1 allows for their resolution informally and sets out the School's formal procedures where this is not achievable;
  - 1.2.2 is easily accessible and publicised, simple to understand and use and impartial and non-adversarial;
  - 1.2.3 enables a full and fair investigation where appropriate;
  - 1.2.4 respects people's desire for confidentiality;
  - 1.2.5 addresses all the points at issue and provides an effective response and appropriate redress, where necessary;
  - 1.2.6 provides information to the School's senior leadership team so that services can be improved and any systemic issues can be identified and addressed; and
  - 1.2.7 helps to create a culture of safety, equality and protection.

### 2 Scope and application

- 2.1 The Policy applies to the whole School.
- 2.2 The Policy applies only to concerns raised and or complaints by parents. The School has separate grievance and whistleblowing policies to cover concerns that a member of staff may have, and complaints from others (such as members of the public) should be addressed in the first instance to the Director of Compliance & Risk.
- 2.3 There are also separate policies and procedures relating to the following:
  - 2.3.1 Admissions decisions - please refer to the School's Admissions policy;
  - 2.3.2 Decisions about progression - please refer to the School's Reporting & Assessment policy;
  - 2.3.3 Exclusions (Temporary and Permanent) - please see the School's Behaviour policy;
  - 2.3.4 Complaints by students - Students are able to raise complaints directly with any member of staff, via the student council or using the School's anonymised reporting system *Whisper*;
  - 2.3.5 Subject access requests - see the School's Privacy policy;
  - 2.3.6 Safeguarding and welfare issues – please refer to the School's Safeguarding Policy

- 2.4 The Policy applies to any expression of dissatisfaction however made about actions taken, or a lack of action, by the School. It applies to concerns raised and or complaints from:
- 2.4.1 a Parent or Parents of current students. It will continue to apply to a complaint which is ongoing when a student leaves the School;
  - 2.4.2 a Parent or Parents of former students if the complaint was initially raised when the student was registered at the School.
- 2.5 References to a **Parent**, in relation to a student, includes any person who is not a parent but who has parental responsibility, or who has care of a student.
- 2.6 The School will not normally investigate anonymous complaints.
- 2.7 If appropriate, the School will acknowledge that a complaint is upheld, wholly or in part. In addition, it may offer:
- 2.7.1 an explanation;
  - 2.7.2 an admission that it could have been handled differently or better;
  - 2.7.3 an assurance that the School will try to ensure that the event complained of will not happen again and an explanation of the steps taken in this respect;
  - 2.7.4 to review policies and / or procedures;
  - 2.7.5 an apology.
- 2.8 Requests for financial awards, such as claims for compensation, damages or fee refunds, are beyond the scope of the School's complaints procedures.
- 2.9 Parents should be aware that complaints relating to the outcome of assessments or auditions will not result in any change to the grades already awarded or overturn any decisions regarding the offer, or not, of future training.
- 2.10 All Parents should be aware that regardless of the nature of a complaint and whether or not it is upheld, Parents are not entitled to details of any related sanctions imposed on staff, students or parents for reasons of data protection and confidentiality.
- 2.11 There may be occasions when it is necessary or reasonable to deviate from the Policy if this is reasonable and justified. Parents will be notified of the changes.

### 3 **Time scales**

- 3.1 The School aims to resolve all complaints efficiently and promptly and Parents are encouraged to bring any matter causing concern to the School's attention as soon as possible.
- 3.2 Whenever possible, a complaint should be raised within three months of the incident or, where a series of associated incidents have occurred, within three months of the last of these incidents. The School may consider complaints made after three months, but Parents should be aware that most complaints will require the School to investigate and the ability to carry out a full and fair investigation, particularly where students may need to be

interviewed, becomes increasingly difficult as time elapses. A complaint raised after three months should therefore include details of the issues which led to the delay.

- 3.3 Timescales for each stage of the School's complaints procedure are set out below. It is expected that the management of every complaint will progress in a timely manner. Where there are exceptional circumstances resulting in a delay to the timescales for a stage of the complaints procedure (such as other bodies investigating aspects of the complaint), the School will notify the parent and inform them of the new timescales as soon as possible.
- 3.4 Complaints which are raised in the School holidays will usually be deemed to have been received on the first working day (see 7.1.1) after receipt.

## 4 Regulatory framework

- 4.1 This policy has been prepared to meet the School's responsibilities under:
- 4.1.1 Education (Independent School Standards) Regulations 2014 (**ISSR**);
  - 4.1.2 National minimum standards for boarding schools (Department for Education (**DfE**), September 2022);
  - 4.1.3 Education and Skills Act 2008;
  - 4.1.4 Children Act 1989;
  - 4.1.5 Data Protection Act 2018 and UK General Data Protection Regulation (**UK GDPR**); and
  - 4.1.6 Equality Act 2010.
- 4.2 The following School policies, procedures and resource materials are relevant to this policy:
- 4.2.1 Parent contract.
  - 4.2.2 Privacy Notice

## 5 Responsibility statement and allocation of tasks

- 5.1 The Board of Governors has overall responsibility for all matters which are the subject of this policy.
- 5.2 To ensure the efficient discharge of its responsibilities under this policy, the Board of Governors has allocated the following tasks:

Task	Allocated to	When / frequency of review
Keeping the policy up to date and compliant with the law and best practice	Academic & Pastoral Principal, Director of Compliance & Risk	As required, and at least annually
Monitoring the implementation of the policy	Academic & Pastoral Principal, Director of Compliance & Risk	As required, and at least annually

Task	Allocated to	When / frequency of review
Maintaining up to date records of all information created in relation to the policy and its implementation as required by the UK GDPR and the ISSR	Academic & Pastoral Principal, Director of Compliance & Risk	As required, and at least annually
Formal review of complaints and implementation of any recommendation to identify trends and recommend further improvement to policies and procedures	Board of Governors	Annually

## 6 Publication and availability

- 6.1 The Policy is published on the School website.
- 6.2 The Policy is available in hard copy on request.
- 6.3 The Policy can be made available in large print or other accessible format if required and the School will make other reasonable adjustments required to enable parents to access and complete this procedure, such as holding meetings in accessible locations.
- 6.4 Information regarding the number of complaints registered under the formal procedure of the Policy during the preceding school year is available to parents of students and parents of prospective students and, on request, to the Chief Inspector, the Secretary of State or an independent inspectorate. The School makes this available on its website or by request.

## 7 Definitions and interpretation

- 7.1 Where the following words or phrases are used in the Policy:
- 7.1.1 References to **working days** mean Monday to Friday, 9am to 5pm, during term time. The dates of terms are published on the School's website. In the event that the application of this definition is likely to introduce excessive delays, due to intervening School holidays, the School's approach is to take sensible and reasonable steps so as to minimise any hardship or unfairness arising from such delays.

## 8 Complaints Procedure

- 8.1 The School's policy allows for complaints to be considered at three stages:
- Stage 1: Informal raising of a concern or complaint. Further details of this procedure are set out in Appendix 1.
- Stage 2: A formal complaint in writing. Further details of this procedure are set out in Appendix 2.

Stage 3: Reference to a complaints panel. Further details of this procedure are set out in Appendix 3.

## 9 Expected standards of behaviour

- 9.1 It is the intention of the School to deal with concerns and complaints fairly and work constructively with parents towards resolving them.
- 9.2 As concerns and complaints will be dealt with confidentially, complaints are not to be discussed publicly, including via any social media or social networking platform.
- 9.3 While the School will not normally limit the contact parents have with the School, attention is drawn to the information included in Appendix 4 which is drawn from:
  - 9.3.1 the Department for Education's [Best practice advice for school complaints procedures 2021](#); and
  - 9.3.2 the Department for Education guidance [Controlling access to school premises 2018](#).

## 10 Record keeping and confidentiality

- 10.1 All records created in accordance with this policy are managed in accordance with the School's policies that apply to the retention and destruction of records.
- 10.2 The School keeps a written record of all formal complaints, including the following:
  - 10.2.1 whether they were resolved at Stage 2 or Stage 3;
  - 10.2.2 the action taken by the School as a result of the complaints (regardless of whether they are upheld);
  - 10.2.3 whether the complaint relates to the School's boarding provision.
- 10.3 The records created in accordance with the Policy may contain personal data. The School has a Privacy policy which explains how it will use personal data about students and parents. The Privacy policy is published on the School's website.
- 10.4 School staff will ensure that they follow the School's data protection policies and procedures when handling personal data created in connection with this policy.
- 10.5 In accordance with data protection principles, details of individual complaints will be kept only for as long as is considered to be reasonably necessary in the circumstances.
- 10.6 Complaints which do not have safeguarding implications will be retained for a minimum of seven years after the student has left the School or they turn 26 years old in line with other School records.
- 10.7 Correspondence, statements and records relating to individual complaints will be kept confidential except where access is requested by the Secretary of State or where disclosure is required in the course of an inspection or under other legal authority or court order.

## 11 Training

- 11.1 The School ensures that regular guidance and training is arranged on induction and at regular intervals thereafter so that staff and volunteers understand what is expected of them by this policy and have the necessary knowledge and skills to carry out their roles.
- 11.2 The level and frequency of training depends on the role of the individual member of staff.
- 11.3 The School maintains written records of all staff training.

## Appendix 1 Stage 1: informal resolution procedure

### 1 Informal resolution of a concern or complaint

- 1.1 We hope and expect that most concerns and complaints can be resolved informally without the need to use the formal stages of the complaint's procedure. For example, dissatisfaction about some aspect of teaching or pastoral care or a billing error should be able to be resolved by the relevant member of staff.

### 2 Who to contact

- 2.1 Concerns and complaints should initially be raised with the most appropriate person at the School, who will work constructively with parents in resolving them. Concerns / complaints should be raised as follows:
- 2.1.1 **educational issues:** if the matter relates to the classroom, the curriculum or special educational needs, please speak or write initially to the student's teacher or Head of Year. Your complaint may be passed to a more senior member of staff if appropriate;
  - 2.1.2 **pastoral care:** for complaints relating to matters outside the classroom or studio, please speak or write to the student's houseparent. Your complaint may be passed to a more senior member of staff if appropriate;
  - 2.1.3 **artistic matters:** if the matter relates to any artistic matter, they should be addressed to the student's ballet teacher or Artistic Manager.
  - 2.1.4 If the matter relates to the Academic & Pastoral Principal or the Artistic Director, they should be addressed to the Chief Executive Officer
- 2.2 An informal complaint will be acknowledged by telephone, email or letter within 5 working days of receipt, indicating the action that is being taken and the likely timescales. Such action may include an investigation and / or a meeting with the parent.
- 2.3 Wherever appropriate, the School will ask the parent at the earliest stage what they think might resolve the issue.
- 2.4 The parent will usually receive a response to the complaint within 15 working days of the initial complaint.
- 2.5 If the parent is dissatisfied with the response to the informal complaint or in the event that the complaint cannot be resolved by informal means, the parent may make a formal complaint under Stage 2 of this procedure as set out in Appendix 2.



### **3 Complaints about the Chief Executive Officer**

- 3.1 The procedure for dealing with an informal complaint about the Chief Executive Officer of the School is set out below:
  - 3.1.1 parents may choose to raise complaints directly with the Chief Executive Officer if they feel that the matter is capable of resolution informally. The complaint may be raised orally or in writing. If in writing, the School will not automatically treat the complaint as a formal (Stage 2) complaint and the Chief Executive Officer will endeavour to resolve the complaint informally under Stage 1;
  - 3.1.2 the Chief Executive Officer will acknowledge informal complaints within 5 working days and will seek to resolve the matter under this Stage 1 by means of direct conversation or a meeting with the parents, to be held within 15 working days of the initial complaint;
  - 3.1.3 if the parent is dissatisfied with the Chief Executive Officer's response to the informal complaint or in the event that the complaint cannot be resolved by informal means, the parent may make a formal complaint under Stage 2 of this procedure as set out in Appendix 2.
- 3.2 Alternatively, parents may choose to make their complaint about the Chief Executive Officer to the Chair of Governors. In this case, the complaint will be treated as a formal complaint under Stage 2 of this procedure as set out in Appendix 2.

### **4 Complaints about the Governors**

- 4.1 Complaints about the Chair of Governors, any individual governor or the whole governing body should be addressed to Director of Compliance & Risk. Please mark them as Private and Confidential. Different procedures may apply.

## Appendix 2 Stage 2: Formal Complaint

### 1 How to make a formal complaint

- 1.1 Complaints will usually only progress to Stage 2 after first being considered at the informal stage and only then if the parent indicates that they intend to escalate a matter to the formal stage.
- 1.2 The formal complaint should be in writing addressed to the Academic & Pastoral Principal of the School usually within 15 working days from receipt of the response to their complaint and should include:
  - 1.2.1 the parent's name and full contact details;
  - 1.2.2 details of the complaint and who it has previously been raised with;
  - 1.2.3 a copy of any relevant documents; and
  - 1.2.4 the outcome desired.
- 1.3 The complaint form in Appendix 5 can be used to submit a formal complaint.
- 1.4 The complaint will be acknowledged within 5 working days, indicating the action that is being taken and the likely timescales.
- 1.5 If the complaint concerns the Academic & Pastoral Principal or the Artistic Director it should be addressed in writing to the Chief Executive Officer

### 2 Investigation

- 2.1 The subject matter of the complaint will be investigated in the most appropriate manner, which may include some or all of the following steps:
  - 2.1.1 delegation of the investigation to a senior member of staff or third party;
  - 2.1.2 involvement of one or more Governors;
  - 2.1.3 request for additional information from the parent, including what they think might resolve the issue (if not already requested under Stage 1); and
  - 2.1.4 request for a conversation and / or a meeting with the parent personally and / or others with relevant knowledge of the circumstances to define the scope of the complaint and / or assist in the investigation.
- 2.2 Written records will be kept of all meetings and interviews held in relation to the parent.
- 2.3 An investigation report will be prepared, based on all the evidence obtained, that addresses, wherever possible, all aspects of the complaint.
- 2.4 Personal data may be redacted and names anonymised or cyphered in line with data protection principles.

### **3 Decision**

- 3.1 The member of staff tasked with conducting the investigation will notify the parent by email or letter of the Stage 2 decision and the reasons for it, usually within 15 working days from receipt of the formal complaint.

If the parent is dissatisfied with the Stage 2 response to the complaint, the parent can request that the complaint be referred to a complaints panel under Stage 3, using the procedure set out in Appendix 3.

## **Appendix 3 Stage 3: Complaints Panel**

### **1 Complaints panel hearing**

- 1.1 If a parent is dissatisfied with the Stage 2 response to the complaint, they can request a complaints panel hearing.
- 1.2 A complaints panel hearing (**Hearing**) is a Hearing to review those elements of the decision made at stage 2 about which the parent remains dissatisfied. The panel is not obliged to consider any new complaints or any additions to previous complaint at this stage.
- 1.3 The remit of the panel shall be at the discretion of the Chair of Governors and the manner in which the hearing is conducted is at the discretion of the panel.

### **2 How to request a Hearing**

- 2.1 A request for a Hearing must be put in writing to the Director of Compliance & Risk and will usually only be considered if the procedure at Stage 2 has been completed.
- 2.2 The written request should usually be made within 10 working days from receipt of the stage 2 decision and should include:
  - 2.2.1 the parent's name and full contact details;
  - 2.2.2 details of those aspects of the complaint about which the parent remains dissatisfied;
  - 2.2.3 copies of any relevant documents which the parent would like the panel to consider;
  - 2.2.4 the outcome desired;
  - 2.2.5 whether the parent wishes to attend the hearing and, if so, whether they propose to be accompanied; and
  - 2.2.6 whether the parent wishes to attend in person or remotely.
- 2.3 If assistance with the request is required, for example, because of a disability, please inform the Director of Compliance & Risk who will be happy to make appropriate arrangements.
- 2.4 The Director of Compliance & Risk will acknowledge the request for a Hearing in writing within 3 working days of receipt.
- 2.5 Every effort will be made to enable the Hearing to take place within 20 working days of receipt of the request.

### **3 Planning the Hearing**

- 3.1 The Director of Compliance & Risk will send written notification to each party of the date, time and place of the Hearing at least 10 working days before the date of the Hearing.

- 3.2 Copies of any documents (additional to those specified in paragraph 2.2.3) that the parent wishes the complaints panel to consider should be sent to the Director of Compliance & Risk to be received at least 7 working days prior to the Hearing.
- 3.3 The Director of Compliance & Risk will circulate a copy of the bundle of documents to be considered by the complaints panel to all parties at least five working days prior to the Hearing.
- 3.4 The parent may be accompanied at the Hearing, for example by a relative or friend. The Hearing is an internal proceeding, not legal proceedings, and legal representation is unnecessary.
- 3.5 The parent should note that the complaints panel will wish to speak to him / her directly. If they are accompanied by a legally qualified person, that person will not be permitted to act as an advocate or to address the Hearing unless invited to do so by the Chair of the complaints panel.
- 3.6 A person will be appointed to take a minute of the Hearing.

#### **4 Composition of the complaints panel**

- 4.1 The complaints panel will comprise at least three individuals who have no detailed prior knowledge of the circumstances of the complaint, including at least one panel member who is independent of the management and running of the School.
- 4.2 The parent may ask the Director of Compliance & Risk to inform them who has been appointed to sit on the complaints panel ahead of the Hearing. Fair consideration will be given to any reasonable objection to a particular member of the panel.
- 4.3 The Chair of the Governors will usually appoint one of the panel members to be the Chair of the panel throughout the proceedings.

#### **5 Role of the complaints panel**

- 5.1 The role of the complaints panel is to establish the facts surrounding the complaints that remain in issue by considering:
  - 5.1.1 the documents provided by both parties.
  - 5.1.2 any representations made by the parties.
  - 5.1.3 to review the process and decision reached at Stage 2, and to consider on the balance of possibilities, whether or not to uphold each complaint.

#### **6 The Hearing**

- 6.1 Unless prior to the commencement of the Hearing, a parent confirms that they are satisfied with the outcome of their complaint, the Hearing will proceed notwithstanding that the parent may decide not to attend. In these circumstances, the complaints panel will consider the parent's complaint in his / her absence and issue findings on the substance of the complaint.
- 6.2 The panel will usually hear representations from the Stage 2 decision-maker and the Parent(s).

- 6.3 The Hearing is not a legal proceeding and the complaints panel shall be under no obligation to hear oral evidence from witnesses to the issues complained of, but may do so and / or may take written statements into account.
- 6.4 All statements made at the Hearing will be unsworn. The parties will be entitled to write their own notes for reference purposes.
- 6.5 All those present are expected to show courtesy, restraint and good manners. If they fail to do so and after due warning, the Hearing may be adjourned or terminated at the discretion of the Chair. Any person who is dissatisfied with any aspect of the way the Hearing is conducted must say so before the proceedings go any further and his / her comment will be minuted.
- 6.6 The Chair may, at his / her discretion, otherwise adjourn the Hearing if he / she considers it appropriate to do so. This may include an adjournment for welfare reasons, to enable additional information to be obtained and/or considered or for the parties to take legal advice on a specific issue arising.
- 6.7 When the Chair of the panel is satisfied that sufficient consideration has been given to the documentation provided and any representations made by the parties, he / she will conclude the Hearing.
- 6.8 A Hearing before the complaints panel is a private proceeding. No notes or other records or oral statements relating to the complaint or any matter discussed in or arising from the proceeding shall be published or otherwise made available directly or indirectly to the press or other media.

## **7 Decision**

- 7.1 The complaints panel will make findings about each complaint on the balance of probabilities and may make recommendations.
- 7.2 It is not within the powers of the complaints panel to make any financial award, nor to impose sanctions on staff, students or parents, although the complaints panel may make recommendations about these issues.
- 7.3 The minutes of the complaints panel hearing, together with the complaints panel's findings and any recommendations will usually be provided in writing to the parents and, where relevant, the person(s) complained about, within five working days of the Hearing.

## **8 Next steps**

- 8.1 The decision of the Panel is final. There will be no further opportunity within the School for consideration of the complaint. The completion of Stage 3 represents the conclusion of the School's complaints procedure.
- 8.2 The School will however ensure that the panel decision is recorded appropriately and that any recommendations made in the course of a complaint are properly considered and actioned as appropriate.
- 8.3 The complaints panel's findings and any recommendations including any actions taken to implement them will also be available for inspection on the School's

premises by the Chair of Governors, the Artistic Director, the Academic & Pastoral Principal, and the Director of Compliance & Risk

## Appendix 4 Unreasonable complaints

- 1 We are committed to dealing with all complaints fairly and impartially, and to providing a high-quality service to those who complain. We will not normally limit the contact parents have with us. However, we do not expect our staff to tolerate unacceptable behaviour and will act to protect staff from that behaviour, including that which is abusive, offensive or threatening.
- 2 Where repeated attempts are made by a parent to raise the same complaint after it has been considered at all three stages, this can be regarded as vexatious and outside the scope of the policy.
- 3 Unreasonable complaints are taken seriously by the School as they put a strain on valuable resources and hinder the progress of proper investigations.
- 4 We adopt the Department for Education's definition of unreasonable behaviour as that which hinders our consideration of complaints because of the frequency or nature of the parent's contact with the School, such as if the parent:
  - 4.1 refuses to articulate their complaint or specify the grounds of a complaint or the outcomes sought by raising the complaint, despite offers of assistance;
  - 4.2 refuses to co-operate with the complaint's investigation process;
  - 4.3 refuses to accept that certain issues are not within the scope of a complaint's procedure;
  - 4.4 insists on the complaint being dealt with in ways which are incompatible with the adopted complaints procedure or with good practice;
  - 4.5 introduces trivial or irrelevant information which the parent expects to be considered and commented on, or raises large numbers of detailed but unimportant questions, and insists they are fully answered, often immediately and to their own timescales.
  - 4.6 makes unjustified complaints about staff who are trying to deal with the issues, and seeks to have them replaced;
  - 4.7 changes the basis of the complaint as the investigation proceeds;
  - 4.8 repeatedly makes the same complaint (despite previous investigations or responses concluding that the complaint is groundless or has been addressed);
  - 4.9 refuses to accept the findings of the investigation into that complaint where the School's complaints procedure has been fully and properly implemented and completed;
  - 4.10 seeks an unrealistic outcome;
  - 4.11 makes excessive demands on school time by frequent, lengthy and complicated contact with staff regarding the complaint in person, in writing, by email and by telephone while the complaint is being dealt with;
  - 4.12 uses threats to intimidate;



- 4.13 uses abusive, offensive or discriminatory language or violence;
  - 4.14 knowingly provides falsified information;
  - 4.15 publishes unacceptable information on social media or other public forums.
- 5 A complaint may also be considered unreasonable if it is manifestly unjustified, inappropriate, or an improper use of formal procedure.
- 6 In assessing this, the School shall have regard to all the circumstances of the case and the nature of the complaint itself rather than the nature of the parent. In assessing all of the circumstances of the case the School will consider a range of factors including:
- 6.1 whether a complaint has reasonable foundation;
  - 6.2 the history and context of the complaint (and any evidence where relevant);
  - 6.3 whether the time and cost of investigating the complaint is proportionate to the issue(s) complained of;
  - 6.4 whether an investigation of the complaint is likely to cause a disproportionate or unjustified level of disruption, irritation or distress;
  - 6.5 unexplained delay in raising a complaint or issue;
  - 6.6 if the purpose of the complaint is to obtain an outcome which is unavailable via the complaint's procedure, such as a change in the outcome of an assessment or audition decision, a claim for compensation, damages or a refund of fees paid;
  - 6.7 any evidence of a complaint being brought for an improper purpose.
- 7 Whenever possible, the Chief Executive Officer, or a senior member of the School staff or Chair of Governors will discuss any concerns with the parent informally before dismissing a complaint as unreasonable.
- 8 If the behaviour continues, the School will write to the parent explaining that their behaviour is unreasonable and ask them to change it.
- 9 For parents who excessively contact the School causing a significant level of disruption, the School may specify methods of communication and limit number of contacts in a communication plan. This will be reviewed after six months.
- 10 In response to any serious incident of aggression or violence, the School will immediately inform the police and communicate its actions in writing. This may include barring an individual from the School.

## Appendix 5 Complaint Form

<b>Complaint Form</b>			
<b>Name of parent</b>			
<b>Address:</b>	<b>Telephone:</b>	<b>Mobile:</b>	<b>E mail:</b>
<b>Name and role of who the complaint has been raised with</b>  (Please include any relevant dates and solutions offered)			
<b>Reason for complaint</b>  (Please include as much information as possible about what specifically you are unhappy about and why)			
<b>What outcome would you expect from your complaint.</b>			
<b>List of relevant documents enclosed with the complaint form</b>			

## **Appendix 6 Contact Details**

All contact details are available in the relevant School Handbooks, via Front of House at both sites and on the School website.

### **Chair of Governors**

Natasha Kaplinsky

The Royal Ballet School, 46 Floral Street, Covent Garden, London WC2E 9DA

e-mail: [Chair@royalballetschool.org.uk](mailto:Chair@royalballetschool.org.uk)

or c/o Gill Robertson (Clerk to the Governors) [gill.robertson@royalballetschool.org.uk](mailto:gill.robertson@royalballetschool.org.uk)

### **Chief Executive Officer**

Mr Patrick Harrison

The Royal Ballet School, 46 Floral Street, Covent Garden, London WC2E 9DA

e-mail: [Patrick.harrison@royalballetschool.org.uk](mailto:Patrick.harrison@royalballetschool.org.uk)

Tel: 0207 836 8899

### **Artistic Director**

Mr Iain Mackay

The Royal Ballet School, 46 Floral Street, Covent Garden, London WC2E 9DA

e-mail: [iain.mackay@royalballetschool.org.uk](mailto:iain.mackay@royalballetschool.org.uk)

Tel: 0207 836 8899

### **Academic & Pastoral Principal**

Mr David Gajadharsingh

The Royal Ballet School, 46 Floral Street, Covent Garden, London WC2E 9DA

e-mail: [david.gajadharsingh@royalballetschool.org.uk](mailto:david.gajadharsingh@royalballetschool.org.uk)

Tel: 0207 836 8899

### **Director of Compliance & Risk**

Mr Jason Hughes

The Royal Ballet School, 46 Floral Street, Covent Garden, London WC2E 9DA

e-mail: [Jason.hughes@royalballetschool.org.uk](mailto:Jason.hughes@royalballetschool.org.uk)

Tel: 0207 836 8899

## **Inspectorates**

Independent Schools' Inspectorate (ISI)

CAP House, 9 - 12 Long Lane

London EC1A 9HA

Telephone: 0207 600 0100

Fax: 0207 776 8849

The ISI number for whistleblowing i.e. raising concerns about child protection is:

020 7600 0100

The Children's Commissioner for England

The Office of the Children's Commissioner

Sanctuary Buildings

20 Great Smith Street

London SW1P 3BT

Tel: 020 7783 8330

Email: [info.request@childrenscommissioner.gsi.gov.uk](mailto:info.request@childrenscommissioner.gsi.gov.uk)

## **General Advice**

If parents or students are unsure about a situation or events, several organisations will speak in confidence to advise what would be the best thing to do:

NSPCC: 0808 800 5000 (for adults concerned about a child)

Childline: 0800 1111 (for children)

Kidscape: 0207 730 3300 (for parents, children and staff)

## **Safeguarding and Child Protection**

If parents or students are concerned that a student may be at risk of harm, please see the Safeguarding Policy for further advice.